Executive Summary

People with serious or advanced illness often experience increases in symptoms coupled with a decrease in function. Traditional life-prolonging or curative care often does not meet a person’s range of needs as illness progresses and/or people near the end of life. Palliative care, as defined by the National Consensus Project, “focuses on expert assessment and management of [symptoms including] pain...assessments and support of caregiver needs, and coordination of care [attending] to the physical, functional, psychological, practical, and spiritual consequences of a serious illness. It is a person- and family-centered approach to care, providing people living with serious illness relief from the symptoms and stress of an illness.” Provision of palliative care consistently shows improved outcomes for patients in both in- and out-patient settings.

While palliative care grew out of the hospice movement, palliative care is distinct from hospice care and applicable to a wider population of people. Palliative care can be offered alongside curative treatment at any age or stage of illness and can address many unmet patient needs.

The workgroup developed the following focus areas to increase accessibility and quality of palliative care:

- Defining palliative care using the standard definition developed by the National Consensus Project including appropriateness of primary and specialty palliative care.
- Spreading awareness of palliative care.
- Clinical best practice provision of palliative care that is:
  - Responsive to local cultural needs,
  - Includes advance care planning as outlined in the 2014 Bree Collaborative End-of-Life Care Report and Recommendations including appropriateness of an advance directive and Physician Orders for Life-Sustaining Treatment (POLST), and
  - Incorporates goals of care conversations into the medical record and plan of care.
- Sustainability of palliative care through revision of benefit structure.

These recommendations present steps for adoption for individual stakeholder groups including patients and family members, specialty palliative care, health care systems, health plans, and the Washington State Health Care Authority on pages 6-9. Palliative care is further defined on pages 10-12 including information on best practices for spreading awareness, clinical components of high-quality palliative care, differences between primary and specialty palliative care, and when to refer to specialty palliative care. Goals of care conversations are discussed on page 13 and reimbursement strategies are outlined on pages 14-15. Finally, quality metrics are outlined on page 16-17.
Dr. Robert Bree Collaborative Background

The Dr. Robert Bree Collaborative was established in 2011 by Washington State House Bill 1311 “...to provide a mechanism through which public and private health care stakeholders can work together to improve quality, health outcomes, and cost effectiveness of care in Washington State.” The Bree Collaborative was named in memory of Dr. Robert Bree, a leader in the imaging field and a key member of previous health care quality improvement collaborative projects.

Members are appointed by the Washington State Governor and include public health care purchasers for Washington State, private health care purchasers (employers and union trusts), health plans, physicians and other health care providers, hospitals, and quality improvement organizations. The Bree Collaborative is charged with identifying health care services annually with substantial variation in practice patterns, high utilization trends in Washington State, or patient safety issues. For each health care service, the Bree Collaborative identifies and recommends best-practice, evidence-based approaches that build upon existing efforts and quality improvement activities to decrease variation. In the bill, the legislature does not authorize agreements among competing health care providers or health carriers as to the price or specific level of reimbursement for health care services. Furthermore, it is not the intent of the legislature to mandate payment or coverage decisions by private health care purchasers or carriers.

See Appendix A for a list of current Bree Collaborative members.

Recommendations are sent to the Washington State Health Care Authority for review and approval. The Health Care Authority (HCA) oversees Washington State’s largest health care purchasers, Medicaid and the Public Employees Benefits Board Program, as well as other programs. The HCA uses the recommendations to guide state purchasing for these programs. The Bree Collaborative also strives to develop recommendations to improve patient health, health care service quality, and the affordability of health care for the private sector but does not have the authority to mandate implementation of recommendations.

For more information about the Bree Collaborative, please visit: www.breecollaborative.org.

Bree Collaborative members identified palliative care as a priority improvement area and convened a workgroup to develop evidence-based standards. The workgroup met from January to November 2019.

See Appendix B for the Palliative Care Workgroup Charter and a list of members.

See Appendix C for results of the guideline and systematic review search.
Clinical Background

People with serious or advanced illness often experience increases in symptoms coupled with a decrease in function. Serious illness is a condition that “negatively impacts quality of life and daily function, and/or is burdensome in symptoms, treatments, or caregiver stress... [and] carries a high risk of mortality.” Traditional life-prolonging or curative care often does not meet a person’s range of needs as illness progresses and/or people near the end of life. Fragmented care delivery and frequent transitions between care settings, unmet symptoms such as pain, and responsibilities put on family members and other caregivers create undue stress and burden. Many people who would prefer to remain at home experience high-intensity care often in a hospital setting.

Palliative care, that can be offered alongside curative treatment at any age or stage of illness, can address many of these deficits in our health care system.

“Palliative care focuses on expert assessment and management of [symptoms including] pain...assessment and support of caregiver needs, and coordination of care [attending] to the physical, functional, psychological, practical, and spiritual consequences of a serious illness. It is a person- and family-centered approach to care, providing people living with serious illness relief from the symptoms and stress of an illness.”

Benefits

Provision of palliative care consistently shows improved outcomes for patients in both in- and out-patient settings. Palliative care has been associated with reduction in symptom burden, higher satisfaction with care, higher referrals to hospice, and lower days in a hospital. For patients with cancer, early delivery of palliative care has been associated with increased quality of life and with longer life. Use of supportive services like palliative care is associated with transition of end-of-life care from in-hospital to home. Palliative care reduces caregiver stress and has been shown to reduce caregiver emotional and spiritual needs as well as increasing caregiver confidence. For many diagnoses, patients who receive palliative care earlier on in the course of their disease have been shown to live longer when compared to those who start palliative care later in the course of illness.

While palliative care grew out of the hospice movement, palliative care is distinct from hospice care and applicable to a wider population of people. Oncology care has been an earlier adaptor of providing palliative care, but access remains inconsistent within oncology and especially for other diagnoses. Palliative care is largely offered in larger, not-for-profit, urban hospital settings. In Washington State, 92% hospitals with greater than 300 beds have a palliative care program while 32% of those with fewer than 50 beds have a palliative care program. Among oncology patients within the Veterans Administration, 52% received palliative care and those who received care did so for a median of 38 days prior to death.
Barriers to Access

Barriers to referrals include lack of palliative care within a system, workforce shortages, provider lack of knowledge about existing resources, lack of knowledge about palliative care more generally, provider reluctance to refer (e.g., due to fear of upsetting patients or being perceived as abandoning patients), reluctance of the patient and family to be referred, and restrictive criteria for referral to palliative care. While oncologists have reported that palliative care is appropriate throughout a disease episode, they also report that lack of availability, too narrow of a clinical focus, and lack of clear divisions of responsibility as barriers to patient-centered care. Further, the structures, processes, and definition of palliative care are often lacking. Poor or lack of reimbursement for palliative care services alongside life-prolonging and/or curative care also contributes to lack of access.

Our workgroup defined focus areas to support a common understanding of palliative care, support broader awareness, responding to individual patient and community need(s), and financially support palliative care with the following focus areas:

- Defining palliative care using the standard definition developed by the National Consensus Project including appropriateness of primary and specialty palliative care.
- Spreading awareness of palliative care.
- Clinical best practice provision of palliative that is:
  - Responsive to local cultural needs,
  - Includes advance care planning as outlined in the 2014 Bree Collaborative End-of-Life Care Report and Recommendations including appropriateness of an advance directive and Physician Orders for Life-Sustaining Treatment (POLST), and
  - Incorporates goals of care conversations into the medical record and plan of care.
- Sustainability of palliative care through revision of benefit structure.
Recommendations for Stakeholder Groups

The following pages present recommendations for individual stakeholder groups to increase access to high-quality palliative care.

These recommendations are not intended to be used in lieu of medical advice.

Patients and Family Members

- Know who your primary care provider is and how to reach them.
- Talk about your goals of care with your provider or care team. Your goals of care are typically the aspects of your life that are most important to you that are related
- If applicable, know who to contact on your palliative care team with questions or urgent issues.
- **Advance Care Planning.** Think about the type of care you would want at the end of life and what aspects of care and your life are most important to you. Have a conversation with your family members or other caregivers about what you would want. You should also have a conversation with your care team about your values, goals and preferences for end-of-life care that includes caregivers and the individual designated as your durable power of attorney for health care.
  - Talk about how family members or other caregivers should implement the care plan if you are unable to express your wishes.
  - We recommend that you complete:
    - An advance directive that stipulates specific treatment preferences (if known and applicable to the situation),
    - A durable power of attorney for health care that names a surrogate and indicates the amount of leeway the surrogate should have in decision-making, and
    - A written personal statement that articulates your values and goals regarding end-of-life care.
  - A Physician Orders for Life-Sustaining Treatment (POLST) form may be appropriate. These are completed with your physician and/or clinical team.
- Have conversations early on in disease progression about your wishes for hospital visits and medical intervention. Conversations should include risks and benefits of hospitalization and may include filling out a POLST. As part of these conversations, think about the type of care that you would not want (e.g., feeding tubes). Information from Choosing Wisely and Consumer Reports on feeding tubes can be found here.
- Be sure that you and your family or other caregivers understand red flags that may mean you need to go to the hospital and under what conditions you may not want to receive care in the hospital setting.
- Talk about the potential need for a higher level of care (e.g., more help at home) if care needs are greater than can be safely managed. Conversations should include financial as well as medical concerns.
- Connect to community resources or state resources that can help plan for future and increasing care needs including respite care.
- **For Caregivers.** Caregiving can be stressful. Talk to your or your partner/family member’s provider about your needs as a caregiver. More information specific to Alzheimer’s disease but relevant to many types of caregiving is here.
Specialty Palliative Care

- **Champion palliative care within your organization.** Use the definitions within these recommendations from the National Consensus project for palliative care to educate providers within your system and the community on the purpose, applicability, and value of palliative care.
  - Be consistent with talking about palliative care, do not define palliative care as how it is not hospice or use terms such as end of life, death, or dying. Use terms like “living with a serious illness.”
  - Use “palliative care is based on need not prognosis.”

Outline steps for initial assessment and ongoing management with organizational leadership, as follows:

- **Initial Assessment.** Assess and manage physical, functional, psychological, practical, and spiritual consequences of a serious illness. Our workgroup presents the following domains: goals of care, advance care planning, cognitive impairment, functional needs, medical care, caregiver needs, behavioral health/psychosocial, and spiritual needs.
  - **Goals of care.** For all patients, discuss goals of care. Document in the medical record. Goals of care should be reassessed regularly as they may change over time.
    - Clarify patient goals around hospitalization and the potential for need for long-term care. Discuss possible red flags that may necessitate admission to an acute care setting as well as risks and benefits of hospitalization.
    - Discuss how to plan and prepare for a potential inpatient stay including risks and benefits of a hospitalization and when the patient may want to be hospitalized and when they may not want care in a hospital setting.
  - **Advance care planning.** Conduct advance care planning conversations as outlined in the 2014 Bree Collaborative End-of-Life Care Report and Recommendations.
    - Document advance care planning discussions with easily understandable and culturally appropriate advance directives that include: a living will (also called a health care directive) that stipulates specific treatment preferences (if known and applicable to the situation), a durable power of attorney for health care that names a surrogate and indicates the amount of leeway the surrogate should have in decision-making, and a written personal statement that articulates the patient’s values and goals regarding end-of-life care.
  - **Cognitive impairment.** Assess for and address cognitive impairment, if present, using the recommendations outlined in the 2017 Bree Collaborative Alzheimer’s Disease and Other Dementias Report and Recommendations.
  - **Functional needs.** Discuss practical consequences of a serious illness such as difficulty with activities of daily living. Connect with community resources, as needed.
o **Symptom management/Medical care.** Assess and manage symptoms of serious illness that impact quality of life. Communicate with the patient’s primary care provider and/or specialty care, if possible.

o **Pharmacy management.** Assess medication list in conjunction with pharmacist, if possible.

o **Caregiver needs.** Assess caregiver stress, capacity, and support. Offer support, as available.

o **Behavioral health/psychosocial.** Assess and manage behavioral health symptoms.
  - Explain to patients the purpose of screening for depression, suicidality, and anxiety including the safety and security of the information. Screen for the following using a validated instrument:
    - Depression (e.g. Patient Health Questionnaire-2, PHQ-3 and/or PHQ-9) and anxiety (e.g., Generalized Anxiety Disorder-2). Follow guidelines within the 2017 Bree Collaborative Behavioral Health Integration Report and Recommendations, or more recent if available.
    - Suicidality (e.g. ninth question of the PHQ-9, first and second questions of the Columbia Suicide Severity Rating Scale (C-SSRS), the Ask Suicide-Screening Questions (ASQ) as well as current plans and any past attempts). If suicide risk is detected, follow guidelines within the 2018 Bree Collaborative Suicide Care Report and Recommendations, or more recent if available.

o **Spiritual care needs.** Assess and discuss spiritual care needs. Ideally this is done through a board certified chaplain with specific training in palliative care, when available.

o **Other needs.** Discuss other patient needs that may not be described above.

- **Ongoing management.** Assess the above domains, as needed. Goals of care discussions and advance care planning may need to be reassessed due to changes in symptoms and/or diagnosis or prognosis.
Health Systems

- **Educate providers.** Use the definitions within these recommendations from the National Consensus project for palliative care to educate providers within your system on the purpose, applicability, and value of palliative care.
  - Be consistent with talking about palliative care, do not define palliative care as how it is not hospice or use terms such as end of life, death, or dying. Use terms like “living with a serious illness.”
  - Use “palliative care is based on need not prognosis.”

- **Community.** Understand local community characteristics (e.g., language needs, religious background, cultural background) and local community resources. If possible, develop referral processes for relevant community resources (e.g., respite care).

- **With a palliative care program.**
  - **Patient population.** Develop a common definition for serious illness within your organization. See Appendix D. This definition should be shared within the organization and with health plans.
  - **Interdisciplinary team.** Define the members of the interdisciplinary team available to meet a patient’s medical, psychological, and spiritual care needs including in-home services where applicable. The interdisciplinary team should:
    - Designate a leader, not necessarily a physician.
    - Hold regular team meetings as defined by the team (e.g., weekly, bi-weekly).
  - **Care Coordination.** Offer a care coordination function, either conducted by an individual or shared between team members.
  - **Care pathway.** Develop a care pathway outlining inclusions in an initial assessment and ongoing care as defined under specialty palliative care, above.
    - **Initial assessment.** Assess and address goals of care, advance care planning, cognitive impairment, functional needs, symptom management/medical care, caregiver needs, behavioral health/psychosocial needs, and spiritual needs.
    - **Ongoing care.** Continue to assess and manage patient and caregiver needs as appropriate.
  - **Urgent Issues.** Make sure that patients and their family caregivers know who and how to contact on the team with questions or urgent issues.
    - Access to the care team or to other specialty expertise that is connected to the care team 24 hours a day, 7 days a week is highly recommended, but may not be feasible in all areas.
Primary Care Providers and Sub-specialty Providers

- Make sure that patients know who and how to contact on the team with questions or urgent issues.
- Discuss goals of care. Document goals of care in the medical record.
- Discuss advance care planning. Document using a relevant form (e.g., POLST, advance directive, durable power of attorney for health care.
- Assess and manage physical and psychological symptoms.
- If patient needs become greater than can be managed within primary care, consider referral to specialty palliative care.

Health Plans

- Define seriously ill patients, see Appendix D.
- Support provision of concurrent life prolonging (e.g., curative, disease modifying) and palliative care for seriously ill patients (i.e., in-patient, out-patient, home)
- Remove the home-bound requirement for home-based palliative care.
- Reimburse for telemedicine care for seriously ill patients as defined in RCW 74.09.325 ("Telemedicine" means the delivery of health care services through the use of interactive audio and video technology, permitting real-time communication between the patient at the originating site and the provider, for the purpose of diagnosis, consultation, or treatment. For purposes of this section only, "telemedicine" does not include the use of audio-only telephone, facsimile, or email.)
- Develop a per member per month palliative care benefit for seriously ill patients that is open to all ages and follows a patient across settings (e.g., if hospitalized) and does not require the patient to be homebound or to stop curative or active therapy.
  - **Identification**: Develop an agreed-upon strategy to identify seriously ill patients (e.g., such as with the PACSSI Eligibility and Tiering Criteria outlined in Appendix D).
  - **Interdisciplinary**: Require an interdisciplinary approach to care that does not require a physician to lead the interdisciplinary team.
  - **Initial assessment**: Offer a larger payment for the initial intake visit, a monthly payment, and a smaller per-visit payment.
  - **Services**: Use recommendations on the previous pages to define specialty palliative care services.
Health Care Purchasers (employers and union trusts)

- Prioritize palliative care services as part of the overall benefit structure.
- Encourage or collaboratively develop with delivery systems and/or plans demonstration projects offering concurrent palliative and curative care, see per member per month benefit as described above.
- Educate employees on the definition and benefit of palliative care through employing-facing materials or through integration into wellness programs.

Health Care Authority

- Partner with delivery systems and health plans to consistently educate providers and the community. Use the definitions within these recommendations from the National Consensus project for palliative care to educate providers within your system on the purpose, applicability, and value of palliative care.
  - Be consistent with talking about palliative care, do not define palliative care as how it is not hospice or use terms such as end of life, death, or dying. Use terms like “living with a serious illness.”
  - Use “palliative care is based on need not prognosis.”
- Adopt the Bree Collaborative-endorsed National Consensus Project definition of palliative care as a standard across Washington State. This can be codified in regulation as has been done in Maryland (see 10.07.01.01)
  - Palliative care is expert assessment and management of physical, functional, psychological, practical, and spiritual consequences of a serious illness for individuals with serious illness that:
    - Is focused on providing patients with relief from symptoms, pain, and stress of a serious illness or condition,
    - Has the goal of improving quality of life for the patient, the patient’s family, and other caregivers;
    - Is provided at any age and at any stage in a serious illness or condition; and
    - Can be provided along with curative treatment.
- Develop a baseline set of diagnoses and criteria for provision of palliative care.
- Reimburse for licensed social worker home visits (licensed under RCW 18.225.090(1)(a) or 18.225.145(1)(a))
Defining Palliative Care

The workgroup adopted the definition of palliative care from the National Consensus Project for Quality Palliative Care. Clinical Practice Guidelines for Quality Palliative Care, 4th edition. Richmond, VA: National Coalition for Hospice and Palliative Care; 2018. Available here, as follows:

“Palliative care focuses on expert assessment and management of [symptoms including] pain...assessment and support of caregiver needs, and coordination of care [attending] to the physical, functional, psychological, practical, and spiritual consequences of a serious illness. It is a person- and family-centered approach to care, providing people living with serious illness relief from the symptoms and stress of an illness.”

While hospice care is generally only available to people with six months or less to live, palliative care can be offered alongside life-prolonging or curative care. For some, palliative is followed by rehabilitation and survivorship. For others, palliative care leads to hospice and end-of-life care as shown in Figure X.

Figure X: Course of Palliative Care

Spreading Awareness

Lack of awareness and misunderstanding of palliative care are consistent barriers to access to care. The Centers to Advance Palliative Care (CAPC) have found that palliative care is poorly understood among the public, with 38% of adults over 25 years and 42% of adults over 65 years not being able to rate palliative care as either favorable or unfavorable.21 Barriers from the clinical side include perceiving patients as not wanting palliative care, not being comfortable talking about palliative care, and thinking of palliative care as only applicable at the end of life.21 Appropriate, consistent messaging is necessary to overcome misperceptions and lack of knowledge.
High-Quality Palliative Care

The National Consensus Project for Quality Palliative Care National Coalition for Hospice and Palliative Care Clinical Practice Guidelines for Quality Palliative Care, 4th edition identifies eight domains that comprise the ideal components of palliative care. The workgroup recognizes these components as the ideal definition of palliative care, but ideals that may be difficult to achieve in the current environment. The eight domains are as follows:

1. **Structure and Processes of Care.** Including defining the interdisciplinary team, outlining patient assessment, and elements of the care plan.
2. **Physical Aspects of Care.** Including management of physical symptoms of a serious illness.
3. **Psychological and Psychiatric Aspects.**
4. **Social Aspects of Care.** Including assessing and managing social support needs.
5. **Spiritual, Religious, and Existential Aspects of Care.**
6. **Cultural Aspects of Care.**
7. **Care of the Patient Nearing the End of Life.**
8. **Ethical and Legal Aspects of Care Content.** Including advance care planning.

Principles of high-quality palliative care that can be instituted in a variety of settings include interdisciplinary team-based care, increased access, concurrent delivery with curative or disease-modifying or directed treatment, appropriate patient population, medical and social support services, support for caregivers, and care coordination.\(^2\)

Primary Palliative Care

Many of the aspects of palliative care, including the patient needs described above, can and should be managed within primary care or other specialties such as cardiology, pulmonary, etc. with referrals to specialty palliative care when patient need increases beyond the capacity of primary palliative care.

Primary palliative care is care delivered within primary and relevant sub-specialty care (e.g., cardiology, others) to meet physical, functional, psychological, practical, and spiritual consequences of a serious illness. The majority of palliative care provided is primary palliative care.\(^2\) In many cases, primary palliative care is simply good primary care that addresses the increase in symptoms that occur with progression of a serious illness. Basic communications with a patient and family member including explaining the diagnosis, prognosis and setting expectations, having a goals of care discussion, and advance care planning can and should be done in primary care and in other specialties. Assessment and management of symptoms such as pain and medication management and interactions with caregivers including information about caregiver support can also be a part of primary palliative care.

When to Refer

Providers should refer to specialty palliative care when a patients’ needs can no longer be met without specialty palliative care. Increases in symptom burden, including but not limited to pain, nausea, delirium, fatigue, anorexia, anxiety, depression, are common with serious illness. While hospice has
clear referral criteria, palliative care should be done at the discretion of the referring provider based on symptom burden and other palliative care needs being more than can be handled by current care.

**Specialty Palliative Care**

Specialty palliative care is provided by an interdisciplinary team that includes or has access to a care coordination function and is able to meet medical, psychological, and spiritual care needs. Access (e.g., telemedicine) to 24/7 specialty expertise is highly recommended.

Successful palliative care programs have common elements including integrated teamwork, pain and symptom management, holistic care, caring providers, care that is timely and responsive, and patient and family preparedness, meeting the definitions above. The National Consensus Project defines the interdisciplinary team as a “team of physicians, advanced practice registered nurses, physician assistants, nurses, social workers, chaplains, and others based on need” and breaks out professions by the following roles:

<table>
<thead>
<tr>
<th>Physicians and/or advanced practice providers</th>
<th>Nurses</th>
<th>Social workers</th>
<th>Chaplains</th>
<th>Clinical pharmacists</th>
</tr>
</thead>
<tbody>
<tr>
<td>illness trajectory, prognosis, and medical treatments</td>
<td>Assessment, direct patient care, serving as patient advocate, care coordinator, and educator</td>
<td>family dynamics, assess and support coping mechanisms and social determinants of health, identify and facilitate access to resources, and mediate conflicts</td>
<td>spiritual care specialists, assess and address spiritual issues and help to facilitate continuity with the patient’s faith community as requested</td>
<td>medication management, adjustment and deprescribing</td>
</tr>
</tbody>
</table>
Goals of Care Conversations

Goals of care conversations are clearly called out as a best practice during serious illness. Many of the components of goals of care conversations are shared across palliative care and advance care planning generally, and thus are difficult to report separately. People report wanting to have goals of care conversations but expect providers to initiate. Goals of care conversations about serious illness care and end-of-life care are associated with patients’ receipt of care that aligns with their wishes, higher quality of life, and lower stress among family members.

Interventions on provider communication and on implementing goals of care discussions have been shown to be effective in guideline-concordant care and high-quality conversations. Interventions focused on improving communication between providers and patients, mainly involving practice and feedback sessions, show higher patient ratings about communication and more information being obtained. A goals of care intervention targeted to both patients and clinicians has been associated with a significant increase in goals of care conversations occurring, being documented in the medical record, higher-quality conversation, and higher concordance between a patient’s stated goals and the care that a patient actually receives in patients with stable goals when compared with usual care.

Best practices for goals of care conversations include: clearly discussing information on prognosis and certainty of prognosis as accurately as possible, talking about preferences for decision making including designating a durable power of attorney for health care, understanding fears related to serious illness, understanding patient and situation-specific goals (e.g., attending a granddaughter’s wedding, walking around the block), discussing the impact of impaired function and trade-offs, and how to involve family members or others. Questions to ask include:

- Patient understanding: What is your understanding now of where you are with your illness?
- Information preferences: How much information about what is likely to be ahead with your illness would you like from me?
- Goals: If your health situation worsens, what are your most important goals?
- Fears: What are your biggest worries about the future and your health?
- Trade-offs: If you become sicker, how much are you willing to go through for the possibility of gaining more time?
- Family: How much does your family know about your priorities and wishes?
Reimbursement

Financial support for the diverse services offered under the umbrella of specialty palliative care is one of the largest barriers to patient access to care and standardization of care delivery between organizations. Many organizations support specialty palliative care through professional fees for a fee-for-service clinical encounter. Alternatively, there is a movement toward value-based reimbursement that could cover clinical encounters and non-clinical services such as care coordination or chaplains (e.g., bundled payment, per-member-per-month). The goals of reimbursement changes are to increase access to high-quality palliative care through incremental changes within the existing fee-for-service infrastructure or through new models of reimbursement.33

Patient Population

Definition the patient population to whom receipt of palliative care services would provide value is necessary in developing an equitable health care system. Many organizations, including the Center to Advance Palliative Care, define palliative care as applicable at any age and any stage of serious illness based on need not prognosis or diagnosis.34 Many care delivery organizations define diagnoses for which a palliative care referral is triggered while other models use a mix of diagnosis, functional status, and/or utilization. See Appendix D: Defined Patient Population for a list of possible definitions for the patient population. California Medicaid uses a floor definition of four diagnoses (i.e., cancer, congestive heart failure, chronic obstructive pulmonary disease, and liver disease) and managed care plans can offer palliative care services to additional groups.

Fee-for-Service

Changes within the existing fee-for-service environment acknowledge the need for incremental change.

- Reimbursement for nonclinical interdisciplinary team members.
- Reimbursement for care coordination or goals of care discussion without the patient.
- Changing hospice benefit to reimburse for palliative care.

Value-Based Reimbursement

Many of the value-based reimbursement models, including those through CMS, some state Medicaid agencies, and some pilots through commercial insurance, use a monthly case rate or per member per month.

Example from the Centers for Medicare and Medicaid Services:35 In April 2014, CMS announced new payment models including Primary Care First High Need/Seriously Ill. Washington State was not selected or this model. The Seriously Ill model applies to Medicare recipients with no primary care provider who have complex needs as defined by having a Hierarchical Condition Category (HCC) score >3; or HCC >2 with >2 hospitalizations in the last 12 months; and/or durable medical equipment claims for transfer equipment or a hospital bed. Participating practices will receive a one time payment for the first visit, a monthly per patient per month up
to 12 months, a per-visit payment for each in-person visit with a clinician, and a quality adjustment based on performance.

Example from California Medicaid: California State Senate Bill 1004 required the California Department of Health Care Services to “establish standards and provide technical assistance for [Medicaid] managed care plans to ensure delivery of palliative care services” for implementation in 2017. Eligible conditions include cancer, congestive heart failure, chronic obstructive pulmonary disease, and liver disease and managed care plans may also authorize palliative care for other conditions. Palliative care services include advance care planning, palliative care assessment and consultation, developing a plan of care, pain and symptom management, behavioral health, care coordination, chaplain services, recommended 24/7 telephonic palliative care, and access to curative or disease modifying care.
Quality Metrics

Comprehensive quality metrics for adults with serious illness need to be feasible, under the control of those being measured, reliable, and valid.

The workgroup recommends collaborative development of metrics under the following domains:

- Potentially avoidable complications
- Patient-specific quality of life
- Care coordination

Potentially avoidable complications with low difficulty of use using the serious illness population as the denominator include:

- Service utilization:
  - Number of emergency room visits
  - Number of hospitalizations
  - Readmissions in the last 30 days of life
  - Intensive care unit (ICU) admissions in the last 30 days of life
  - Hospitalizations in the last 30 days of life

- Circumstances of death
  - Died in an acute care hospital
  - Died in an intensive care unit

Note: None of these metrics represent “never events” and may constitute the best care for individual patients. However, for a healthcare system, reducing this type of potentially avoidable complication on average can improve patient and family care.

The Palliative Care Outcome Scale (IPOS) has 12 items and is meant to be completed by a patient. More information here.

NCQA Care for Older Adults

The percentage of adults 66 years and older who had each of the following during the measurement year. Report each of the four rates separately.

- Advance care planning
- Medication review
- Functional status assessment
- Pain assessment

Colorado, Illinois, and Rhode Island include the HEDIS Care for Older Adults metric as a performance-based measure in their MLTSS or financial alignment demonstration contracts.
## Appendix A: Bree Collaborative Members

<table>
<thead>
<tr>
<th>Member</th>
<th>Title</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Susie Dade, MS</td>
<td>Deputy Director</td>
<td>Washington Health Alliance</td>
</tr>
<tr>
<td>Peter Dunbar, MB ChB, MBA</td>
<td>CEO</td>
<td>Foundation for Health Care Quality</td>
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<tr>
<td>(Vice-Chair)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gary Franklin, MD, MPH</td>
<td>Medical Director</td>
<td>Washington State Department of Labor and Industries</td>
</tr>
<tr>
<td>Stuart Freed, MD</td>
<td>Chief Medical Officer</td>
<td>Confluence Health</td>
</tr>
<tr>
<td>Richard Goss, MD</td>
<td>Medical Director</td>
<td>Harborview Medical Center – University of Washington</td>
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<tr>
<td>Sonja Kellen</td>
<td>Global Benefits Director</td>
<td>Microsoft</td>
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<tr>
<td>Dan Kent, MD</td>
<td>Chief Medical Officer, Community Plan</td>
<td>UnitedHealthcare</td>
</tr>
<tr>
<td>Wm. Richard Ludwig, MD</td>
<td>Chief Medical Officer, Accountable Care</td>
<td>Providence Health and Services</td>
</tr>
<tr>
<td></td>
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</tr>
<tr>
<td>Greg Marchand</td>
<td>Director, Benefits &amp; Policy and Strategy</td>
<td>The Boeing Company</td>
</tr>
<tr>
<td>Robert Mecklenburg, MD</td>
<td>Medical Director, Center for Health Care Solutions</td>
<td>Virginia Mason Medical Center</td>
</tr>
<tr>
<td>Kimberly Moore, MD</td>
<td>Associate Chief Medical Officer</td>
<td>Franciscan Health System</td>
</tr>
<tr>
<td>Carl Olden, MD</td>
<td>Family Physician</td>
<td>Pacific Crest Family Medicine, Yakima</td>
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<tr>
<td>Drew Oliveira, MD</td>
<td>Executive Medical Director</td>
<td>Regence BlueShield</td>
</tr>
<tr>
<td>Mary Kay O’Neill, MD, MBA</td>
<td>Partner</td>
<td>Mercer</td>
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<tr>
<td>John Robinson, MD, SM</td>
<td>Chief Medical Officer</td>
<td>First Choice Health</td>
</tr>
<tr>
<td>Jeanne Rupert, DO, PhD</td>
<td>Provider</td>
<td>One Medical</td>
</tr>
<tr>
<td>Angela Sparks, MD</td>
<td>Medical Director Clinical Knowledge Development</td>
<td>Kaiser Permanente Washington</td>
</tr>
<tr>
<td></td>
<td>&amp; Support</td>
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</tr>
<tr>
<td>Hugh Straley, MD (Chair)</td>
<td>Retired</td>
<td>Medical Director, Group Health Cooperative; President, Group Health Physicians</td>
</tr>
<tr>
<td>Shawn West, MD</td>
<td>Medical Director</td>
<td>Premera BlueCross</td>
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<tr>
<td>Laura Kate Zaichkin, MPH</td>
<td>Director of Health Plan Performance and Strategy</td>
<td>SEIU 775 Benefits Group</td>
</tr>
<tr>
<td>Judy Zerzan, MD, MPH</td>
<td>Chief Medical Officer</td>
<td>Washington State Health Care Authority</td>
</tr>
</tbody>
</table>
Appendix B: Shared Decision Making Charter and Roster

Problem Statement

People with serious illness often have a range of needs that may not be met by life-prolonging or curative care. “Palliative care focuses on expert assessment and management of symptoms including pain...assessment and support of caregiver needs, and coordination of care. Palliative care attends to the physical, functional, psychological, practical, and spiritual consequences of a serious illness. It is a person- and family-centered approach to care, providing people living with serious illness relief from the symptoms and stress of an illness.” However, the structures, processes, and the definition of palliative care are lacking. Poor or lack of reimbursement for palliative care services alongside life-prolonging and/or curative care contributes to a lack of access. Palliative care has been associated with reduction in symptom burden, higher satisfaction with care, higher referrals to hospice, and fewer number of days in a hospital. For patients with cancer, early delivery of palliative care has been associated with increased quality of life.

Aim

To develop best practice recommendations for palliative care regarding:

- Assessment of patients with serious illness for primary and/or specialty palliative care need,
- Care delivery frameworks, and
- Payment models to support delivery of care.

Purpose

To propose evidence-based recommendations to the full Bree Collaborative on:

- Defining care delivery pathways for interdisciplinary team-based palliative care including pain management, assessing patient and caregiver needs, and care coordination.
- Standard evaluation of patients with serious illness for primary or specialty palliative care need.
- Educational standards for primary care staff about palliative care.
- Integrating palliative care alongside life-prolonging and/or curative care.
- Payment models to support delivery of palliative care alongside life-prolonging and/or curative care.
- Addressing racial and income disparities as well as other health disparities within palliative care.
- Process and patient outcome metrics.
- Addressing barriers to integrating recommendations into current care systems.
- Identifying other areas of focus or modifying areas, as needed.

Duties & Functions

The Palliative Care workgroup will:

- Research evidence-based and expert-opinion informed guidelines and best practices (emerging and established).
- Consult relevant professional associations and other stakeholder organizations and subject matter experts for feedback, as appropriate.
- Meet for approximately nine months, as needed.
- Provide updates at Bree Collaborative meetings.

---

• Post draft report(s) on the Bree Collaborative website for public comment prior to sending report to the Bree Collaborative for approval and adoption.
• Present findings and recommendations in a report.
• Recommend data-driven and practical implementation strategies.
• Create and oversee subsequent subgroups to help carry out the work, as needed.
• Revise this charter as necessary based on scope of work.

**Structure**

The workgroup will consist of individuals confirmed by Bree Collaborative members or appointed by the chair of the Bree Collaborative or the workgroup chair. The chair of the workgroup will be appointed by the chair of the Bree Collaborative. The Bree Collaborative program director and program assistant will staff and provide management and support services for the workgroup.

Less than the full workgroup may convene to: gather and discuss information; conduct research; analyze relevant issues and facts; or draft recommendations for the deliberation of the full workgroup. A quorum shall be a simple majority and shall be required to accept and approve recommendations to send to the Bree Collaborative.

**Meetings**

The workgroup will hold meetings as necessary. The program director will conduct meetings along with the chair, arrange for the recording of each meeting, and distribute meeting agendas and other materials prior to each meeting. Additional workgroup members may be added at the discretion of the workgroup chair.

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>John Robinson, MD, SM (Chair)</td>
<td>Chief Medical Officer</td>
<td>First Choice Health</td>
</tr>
<tr>
<td>Lydia Bartholomew, MD</td>
<td>Senior Medical Director, Pacific Northwest</td>
<td>Aetna</td>
</tr>
<tr>
<td>George Birchfield, MD</td>
<td>Inpatient Hospice</td>
<td>EvergreenHealth</td>
</tr>
<tr>
<td>Raleigh Bowden, MD</td>
<td>Director</td>
<td>Okanogan Palliative Care Team</td>
</tr>
<tr>
<td>Mary Catlin, MPH</td>
<td>Senior Director</td>
<td>Honoring Choices, Washington State Hospital Association</td>
</tr>
<tr>
<td>Randy Curtis, MD, MPH</td>
<td>Director, Cambia Palliative Care Center of Excellence</td>
<td>University of Washington Medicine</td>
</tr>
<tr>
<td>Leslie Emerick</td>
<td>Director of Public Policy</td>
<td>Washington State Hospice and Palliative Care Organization</td>
</tr>
<tr>
<td>Ross Hayes, MD</td>
<td>Palliative Care Program, Bioethics,</td>
<td>Seattle Childrens</td>
</tr>
<tr>
<td></td>
<td>Rehabilitation, Pediatrician</td>
<td></td>
</tr>
<tr>
<td>Greg Malone, MA, MDiv, BCC</td>
<td>Palliative Care Services Manager</td>
<td>Swedish Medical Group</td>
</tr>
<tr>
<td>Kerry Schaefer, MS</td>
<td>Strategic Planner for Employee Health</td>
<td>King County</td>
</tr>
<tr>
<td>Bruce Smith, MD</td>
<td>Medical Director of Providence Hospice of</td>
<td>Providence Health and Services</td>
</tr>
<tr>
<td></td>
<td>Seattle</td>
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</tr>
<tr>
<td>Richard Stuart, DSW</td>
<td>Psychologist</td>
<td>Swedish Medical Center - Edmonds Campus</td>
</tr>
<tr>
<td>Stephen Thielke, MD</td>
<td>Geriatric Psychiatry</td>
<td>University of Washington</td>
</tr>
<tr>
<td>Cynthia Tomik, LICSW</td>
<td>Manager, Palliative Care</td>
<td>Evergreen Health</td>
</tr>
<tr>
<td>Gregg Vandekieft, MD, MA</td>
<td>Medical Director for Palliative Care</td>
<td>Providence St. Peter Hospital</td>
</tr>
<tr>
<td>Hope Wechkin, MD</td>
<td>Medical Director, Hospice and Palliative Care</td>
<td>EvergreenHealth</td>
</tr>
</tbody>
</table>

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## Appendix C: Guideline and Systematic Review Search Results

<table>
<thead>
<tr>
<th>Year</th>
<th>Title</th>
<th>Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>Assessment Tools for Palliative Care</td>
<td>We identified more than 150 assessment tools addressing most domains of palliative care, but few tools addressed the spiritual, structure and process, ethical and legal, or cultural domains, or the patient-reported experience subdomain. While some data on the psychometric properties of tools exist, the responsiveness of different tools to change has largely not been evaluated. Future research should focus on: (1) developing or testing tools in palliative care populations for domains with few or no tools, (2) evaluating responsiveness of tools for all domains, and (3) further studying the use of palliative care tools in clinical care and as quality indicators.</td>
</tr>
<tr>
<td>2016</td>
<td>Home-Based Primary Care Interventions</td>
<td>The services included in the HBPC interventions varied widely, and no identifiable combination was related to more positive outcomes. We identified four studies that evaluated the addition of specific services. Combining palliative care and primary care home visits increased the likelihood of death at home (2 studies; low strength of evidence), while studies on adding caregiver support (1 study) or transitional care (1 study) to HBPC were rated as having insufficient evidence.</td>
</tr>
<tr>
<td>2014</td>
<td>Decision Aids for Advance Care Planning</td>
<td>Numerous decision aids are widely available but not represented in the empirical literature. Of the 16 published studies testing decision aids as interventions for adult ACP, most were proprietary or not openly available to the public. Decision aids tend to be constructed for the general population or for disease-specific conditions for narrower decision choices. Designing decision aids that are responsive to diverse philosophical perspectives and flexible to change as people gain experience with their personal illness courses remains an important concern. Future directions for effort include further research, training of ACP facilitators, dissemination and access, and the potential opportunities that lie in social media or other technologies.</td>
</tr>
<tr>
<td>2012</td>
<td>Closing the Quality Gap Series: Improving Health Care and Palliative Care for Advanced and Serious Illness</td>
<td>We found that evidence was strongest (moderate strength of evidence) for interventions for pain, and for the targets of communication and decision making and continuity for selected outcomes. While a few high- and medium-quality, well-designed health care and palliative care interventions have been conducted to improve outcomes for patients with advanced and serious illness, this report highlights the continued presence of variable findings, quality deficiencies, vaguely defined interventions, and variable outcome measurement tools and reporting in much of this intervention literature. The evidence has a number of gaps, including few studies in the hospice setting or pediatrics.</td>
</tr>
<tr>
<td>2010</td>
<td>A Review of Quality of Care Evaluation</td>
<td>Systematic reviews identified only 3 existing quality measurement sets that included quality measures for dyspnea care. The existing dyspnea quality measures reported by retrospective evaluations of care assess...</td>
</tr>
</tbody>
</table>
for the Palliation of Dyspnea

only 4 aspects: dyspnea assessment within 48 hours of hospital admission, use of objective scales to rate dyspnea severity, identification of management plans, and evidence of dyspnea reduction...The panel recommended that dyspnea assessment should include a measure of intensity and some inquiry into the associated bother or distress experienced by the patient. A simple question into the presence or absence of dyspnea would be unlikely to help guide therapy, as complete relief of dyspnea in advanced disease would not be anticipated.

2010 A Framework for Assessing Quality Indicators for Cancer Care at the End-of-Life

The framework describes five steps for developing and assessing a quality indicator for end-of-life care, defining the (1) population of focus; (2) broad quality domains; (3) specific target areas; (4) steps of the care process; and (5) evaluation criteria for quality indicators. The defined population includes seriously or terminally ill cancer patients, who are unlikely to recover or stabilize, and their families. Domains include the structure and processes of care; physical, psychiatric, psychosocial, spiritual, and cultural aspects of care; as well as the care of the imminently dying, ethical legal issues, and the delivery of care. Evaluation criteria include importance; scientific acceptability, including validity, evidence to improve outcomes, reliability, responsiveness, and variability; usability; and feasibility, including ready data sources.

2010 Cancer Quality-ASSIST Supportive Oncology Quality Indicator Set: Feasibility, Reliability, and Validity Testing

We successfully evaluated 78 indicators across the domains; results were similar in the two settings. We could not feasibly evaluate 3 indicators because of low prevalence; 22 indicators had significant interrater reliability issues, 9 had significant validity issues, and 3 had both reliability and validity issues, leaving a set of 41 indicators most promising for further testing and use in this population, with an overall kappa score of 0.85 for specified care.

Cochrane Collection 2017 Early palliative care for adults with advanced cancer

This systematic review of a small number of trials indicates that early palliative care interventions may have more beneficial effects on quality of life and symptom intensity among patients with advanced cancer than among those given usual/standard cancer care alone. Although we found only small effect sizes, these may be clinically relevant at an advanced disease stage with limited prognosis, at which time further decline in quality of life is very common. At this point, effects on mortality and depression are uncertain. We have to interpret current results with caution owing to very low to low certainty of current evidence and between-study differences regarding participant populations, interventions, and methods. Additional research now under way will present a clearer picture of the effect and specific indication of early palliative care. Upcoming results from several ongoing studies (N = 20) and studies awaiting assessment (N = 10) may increase the certainty of study results and may lead to improved decision making. In perspective, early palliative care is a newly emerging field, and well-conducted studies are needed to explicitly describe the
components of early palliative care and control treatments, after blinding of participants and outcome assessors, and to report on possible adverse events.

<table>
<thead>
<tr>
<th>Year</th>
<th>Title</th>
<th>Description</th>
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<tr>
<td>2017</td>
<td>Psychosocial interventions for fatigue during cancer treatment with palliative intent</td>
<td>We found little evidence around the benefits of psychosocial interventions provided to reduce fatigue in adult patients with incurable cancer receiving cancer treatment with palliative intent. Additional studies with larger samples are required to assess whether psychosocial interventions are beneficial for addressing fatigue in patients with incurable cancer.</td>
</tr>
<tr>
<td>2016</td>
<td>Palliative care interventions in advanced dementia</td>
<td>Very little high quality work has been completed exploring palliative care interventions in advanced dementia. There were only two included studies in this review, with variation in the interventions and in the settings that made it impossible to conduct a meta-analysis of data for any outcome. Thus, we conclude that there is insufficient evidence to assess the effect of palliative care interventions in advanced dementia. The fact that there are six ongoing studies at the time of this review indicates an increased interest in this area by researchers, which is welcome and needed.</td>
</tr>
<tr>
<td>2015</td>
<td>Training and supportive programs for palliative care volunteers in community settings</td>
<td>The use of palliative care volunteers is likely to continue, but there is an absence of evidence to show how best to train or support them whilst maintaining standards of care for palliative care patients and their families.</td>
</tr>
<tr>
<td>2015</td>
<td>Psychological therapies for sickle cell disease and pain</td>
<td>Evidence for the efficacy of psychological therapies in sickle cell disease is currently limited. This systematic review has clearly identified the need for well-designed, adequately-powered, multicentre randomised controlled trials assessing the effectiveness of specific interventions in sickle cell disease.</td>
</tr>
<tr>
<td>2013</td>
<td>Effectiveness and cost-effectiveness of home palliative care services for adults with</td>
<td>The results provide clear and reliable evidence that home palliative care increases the chance of dying at home and reduces symptom burden in particular for patients with cancer, without impacting on caregiver grief. This justifies providing home palliative care for patients who wish to die at home. More work is needed to study cost-effectiveness especially for people with non-malignant conditions, assessing place of death and appropriate outcomes that are sensitive to change and valid in these populations, and to compare different models of home palliative care, in powered studies.</td>
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<tr>
<td>Year</td>
<td>Topic</td>
<td>Description</td>
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<td>------</td>
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<tr>
<td>2012</td>
<td><strong>Spiritual and religious interventions for well-being of adults in the terminal phase of disease</strong></td>
<td>We found inconclusive evidence that interventions with spiritual or religious components for adults in the terminal phase of a disease may or may not enhance well-being. Such interventions are under-evaluated. All five studies identified were undertaken in the same country, and in the multi-disciplinary palliative care interventions it is unclear if all participants received support from a chaplain or a spiritual counsellor. Moreover, it is unclear in all the studies whether the participants in the comparative groups received spiritual or religious support, or both, as part of routine care or from elsewhere. The paucity of quality research indicates a need for more rigorous studies.</td>
</tr>
<tr>
<td>2011</td>
<td><strong>Interventions for improving palliative care for older people living in nursing care homes</strong></td>
<td>We found few studies, and all were in the USA. Although the results are potentially promising, high quality trials of palliative care service delivery interventions which assess outcomes for residents are needed, particularly outside the USA. These should focus on measuring standard outcomes, assessing cost-effectiveness, and reducing bias.</td>
</tr>
<tr>
<td>2011</td>
<td><strong>Non-invasive interventions for improving well-being and quality of life in patients with lung cancer</strong></td>
<td>Nurse follow-up programmes and interventions to manage breathlessness may produce beneficial effects. Counselling may help patients cope more effectively with emotional symptoms, but the evidence is not conclusive. Other psychotherapeutic, psychosocial and educational interventions can play some role in improving patients' quality of life. Exercise programmes and nutritional interventions have not shown relevant and lasting improvements of quality of life. Reflexology may have some beneficial effects in the short term.</td>
</tr>
<tr>
<td>2009</td>
<td><strong>Multidisciplinary care for adults with amyotrophic lateral sclerosis or motor neuron disease</strong></td>
<td>In the absence of randomised controlled trials or controlled clinical trials, the 'best' evidence to date is based on three 'low' and two 'very low quality' observational studies. These suggest 'very low quality evidence' for an advantage for mental health domains (only) of quality of life without increasing healthcare costs, and 'low level quality' evidence for reduced hospitalisation for MDC in low-intensity outpatient settings; and 'very low quality' evidence for improved disability in high-intensity settings. The evidence for survival is conflicting. These conclusions are tentative and the gap in current research should not be interpreted as proof that MDC is ineffective. Further research is needed into appropriate study designs; outcome measurement; caregiver needs; and the evaluation of optimal settings, type, intensity or frequency and cost-effectiveness of MDC in the MND population. Future research should focus on observational designs to assess care and outcomes in 'real-life' settings. The interface between neurology, rehabilitation and palliative care should be explored to provide long-term support for MND.</td>
</tr>
<tr>
<td>Health Technology Assessment Program</td>
<td>None</td>
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<tr>
<td>Centers for Disease Control and Prevention</td>
<td>Nothing specific, 2016 Opioid Prescribing Guidelines for Chronic Pain</td>
<td></td>
</tr>
<tr>
<td>Institute for Clinical and Economic Review</td>
<td>Overall, the evidence describing outpatient palliative care’s benefit is stronger for QoL, resource utilization outcomes, patient satisfaction, and mood outcomes, with more limited evidence suggesting benefits on survival, symptom burden, psychosocial, and caregiver outcomes. These observations are consistent with the fact that outpatient palliative care programs are designed to increase patient social support, patient self-advocacy, and coordinated medical care; while palliative care is not focused on improved survival as an indicator of effectiveness, the survival benefit may be mediated by the other more directly influenced outcomes of interest (e.g., mood, QoL).</td>
<td></td>
</tr>
<tr>
<td>Veterans Administration Evidence-based Synthesis Program</td>
<td>Overall, the evidence describing outpatient palliative care’s benefit is stronger for QoL, resource utilization outcomes, patient satisfaction, and mood outcomes, with more limited evidence suggesting benefits on survival, symptom burden, psychosocial, and caregiver outcomes. These observations are consistent with the fact that outpatient palliative care programs are designed to increase patient social support, patient self-advocacy, and coordinated medical care; while palliative care is not focused on improved survival as an indicator of effectiveness, the survival benefit may be mediated by the other more directly influenced outcomes of interest (e.g., mood, QoL).</td>
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<table>
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<tr>
<th>2016</th>
<th>Palliative Care in the Outpatient Setting</th>
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<tbody>
<tr>
<td>2017</td>
<td>Integrated Outpatient Palliative Care in Oncology</td>
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</table>

With the increase in availability of clinical palliative care services, organizations have tested and implemented varying degrees and types of integration with oncology care. These can be evaluated using common instruments, like the Integrated Practice Assessment Tool based on the health care integration framework by Heath et al. Adapted from this framework, levels of integration across palliative care and oncology have recently been proposed in the Collaborative Care Continuum framework by Kaufmann et al. In addition to levels of integration, leaders have described various methods of integration of services, including co-rounding models for hospitalized patients, embedded or co-located outpatient clinical services, and standalone clinics or services. Further, organizations have had positive experiences with integrated services limited to particular disease or conditions, types of therapy (eg, investigational agents or novel immunotherapy drugs), or by embedding palliative care experts into non-patient-facing case discussions such as multidisciplinary oncology team meetings (“tumor boards”). In addition to other types of integration, much focus has been on the outpatient setting, which is where the majority of cancer care is delivered. For palliative care, the outpatient realm has been considered the “next frontier” of community-based palliative care services, and although growth is robust, many communities do not have access to non-hospital services. |
The NCP Guidelines, 4th edition, are organized into 8 domains:

Domain 1: Structure and Processes of Care The composition of an interdisciplinary team is outlined, including the professional qualifications, education, training, and support needed to deliver optimal patient- and family-centered care. Domain 1 also defines the elements of the palliative care assessment and care plan, as well as systems and processes specific to palliative care.

Domain 2: Physical Aspects of Care The palliative care assessment, care planning, and treatment of physical symptoms are described, emphasizing patient- and family-directed holistic care.

Domain 3: Psychological and Psychiatric Aspects The domain focuses on the processes for systematically assessing and addressing the psychological and psychiatric aspects of care in the context of serious illness.

Domain 4: Social Aspects of Care Domain 4 outlines the palliative care approach to assessing and addressing patient and family social support needs.

Domain 5: Spiritual, Religious, and Existential Aspects of Care The spiritual, religious, and existential aspects of care are described, including the importance of screening for unmet needs.

Domain 6: Cultural Aspects of Care The domain outlines the ways in which culture influences both palliative care delivery and the experience of that care by the patient and family, from the time of diagnosis through death and bereavement.

Domain 7: Care of the Patient Nearing the End of Life This domain focuses on the symptoms and situations that are common in the final days and weeks of life.

Domain 8: Ethical and Legal Aspects of Care Content includes advance care planning, surrogate decision-making, regulatory and legal considerations, and related palliative care issues, focusing on ethical imperatives and processes to support patient autonomy.
Appendix D: Defined Patient Population

The American Academy of Hospice and Palliative Medicine that developed the Payment Reforms to Improve Care for Patients with Serious Illness Patient and Caregiver Support for Serious Illness (PACSSI) bundled payment model including defining a serious illness population as follows:

PACSSI Eligibility and Tiering Criteria

<table>
<thead>
<tr>
<th>Tier</th>
<th>Diagnosis of Serious Illness (one of the below)</th>
<th>Function (one of the below)</th>
<th>Health Care Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tier 1: Moderate Complexity</td>
<td>One of the specified diseases, disorders, or health conditions in Table 2 below</td>
<td>Non-Cancer: PPS of ≤60% or ≥ 1 ADLs or DME order (oxygen, wheelchair, hospital bed) Cancer: PPS of ≤70% or ECOG ≥2 or ≥ 1 ADL or DME order (oxygen, wheelchair, hospital bed)</td>
<td>One significant health care utilization in the past 12 months, which may include: - ED visit - Observation stay - Inpatient hospitalization Note: This criterion may be waived under certain circumstances specified below.</td>
</tr>
<tr>
<td>Tier 2: High Complexity</td>
<td>Same as above, Excluding dementia as the primary illness</td>
<td>Non-Cancer: PPS of ≤50% or ≥ 2 ADLs Cancer: PPS of ≤60% or ECOG ≥3 or ≥ 2 ADLs</td>
<td>Inpatient hospitalization in the past 12 months AND one of the following - ED visit - Observation stay - Second Hospitalization Note: This criterion may be waived under certain circumstances specified below.</td>
</tr>
</tbody>
</table>

Diagnoses

Option 1: A diagnosis of one of the following would meet the serious illness criterion:

- Metastatic Cancer
- Pancreatic, Gastrointestinal, Lung, Brain, Hematologic, or Ovarian cancers
- Heart Failure with Class III or IV level function under the New York Heart Association (NYHA) Functional Classification
- Heart Failure with a Left Ventricular Assist Device (LVAD)
- Advanced Pulmonary Disease (Pulmonary Hypertension, Chronic Obstructive Pulmonary Disease, Pulmonary Fibrosis)
- Advanced Dementia with stage 6 or 7 using the Functional Assessment Staging Tool (FAST) or ≥ 2 ADLs*
- Progressive Neurologic Disorder (e.g. Cerebrovascular Accident (CVA), Parkinson’s Disease, Amyotrophic Lateral Sclerosis, Progressive Supranuclear Palsy)
- Hepatic Failure (Cirrhosis)
- Stage IV or V Renal Disease
- Protein-Calorie Malnutrition
- Cachexia
- Hip Fracture (with functional decline)

Option 2 Diagnoses of three or more serious chronic conditions would also allow a patient to meet the serious illness criterion.

* Dementia as the primary illness would be confined to the moderate complexity group, as the rate of decline is often slow, and functional limitations occur significantly earlier in the course of an illness.
### Washington State Rural Palliative Care Initiative Palliative Care Screening Tool

**Patient Name:** ___________________________  **Date:** _______________________

(Not a permanent part of the medical record)

#### SECTION 1 - BASIC CONDITION

<table>
<thead>
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<th>Criteria</th>
<th>SCORING</th>
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</thead>
<tbody>
<tr>
<td>□ Cancer (Metastatic/Recurrent)</td>
<td>□ Late stage dementia (decreased verbalization/ambulation)</td>
</tr>
<tr>
<td>□ Advanced COPD (SOB in conversation or at rest/continuous O₂)</td>
<td>□ Advanced cardiac disease – i.e. CHF severe CED, CM (LVEF &lt; 25%)</td>
</tr>
<tr>
<td>□ Stroke (with decreased function by at least 50%)</td>
<td>□ Other life-limiting condition</td>
</tr>
<tr>
<td>□ End stage renal disease (Stage 4)</td>
<td></td>
</tr>
</tbody>
</table>

If the score for Section 1 above is zero the patient does not meet the basic definition of seriously ill.

**STOP HERE IF SCORE IS 0 FOR SECTION ONE**

#### SECTION 2 - COMORBIDITY CONDITIONS

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Score 1 Point Overall</th>
</tr>
</thead>
<tbody>
<tr>
<td>□ Liver disease</td>
<td>□ Moderate congestive heart failure</td>
</tr>
<tr>
<td>□ Moderate renal disease</td>
<td>□ Other condition complicating cure</td>
</tr>
<tr>
<td>□ Moderate COPD</td>
<td>□ Early to mid-stage dementia</td>
</tr>
</tbody>
</table>

#### SECTION 3 - FUNCTIONAL STATUS OF PATIENT

Using ECOG Performance Status (Eastern Cooperative Oncology Group)

<table>
<thead>
<tr>
<th>ECOG Grades</th>
<th>Fully Active, able to carry on all pre-disease activities without restriction.</th>
<th>Score 0</th>
<th>ECOG score</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Restricted in physically strenuous activity but ambulatory and able to carry out work of a light or sedentary nature, e.g., light housework, office work.</td>
<td>Score 1</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Ambulatory and capable of all self-care but unable to carry out any work activities. Up and about more than 50% of waking hours.</td>
<td>Score 2</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Capable of only limited self-care; confined to bed or chair more than 50% of waking hours.</td>
<td>Score 3</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Completely disabled. Cannot carry on any self-care. Totally confined to bed or chair.</td>
<td>Score 4</td>
<td></td>
</tr>
</tbody>
</table>

#### SECTION 4 - OTHER CRITERIA TO INCLUDE IN SCREENING

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Score 1 point EACH</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unacceptable level of pain or other uncontrolled symptoms</td>
<td></td>
</tr>
<tr>
<td>Unresolved psychosocial or spiritual issues</td>
<td></td>
</tr>
<tr>
<td>Frequent visits to the Emergency Department and or hospital admissions</td>
<td></td>
</tr>
<tr>
<td>Prolonged hospital stays</td>
<td></td>
</tr>
<tr>
<td>Family/caregiver limitations or lack of consensus related to planning or prognosis</td>
<td></td>
</tr>
<tr>
<td>Lacks advanced directive and or identified healthcare agent</td>
<td></td>
</tr>
<tr>
<td>Other complex situations or significant limitations</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL SCORE**

**SCORING GUIDELINES**

Scoring schema inserted by organization
References


33 Meier DE. Increased access to palliative care and hospice services: opportunities to improve value in health care. Milbank Q. 2011;89(3):343–380.

34 https://www.capc.org/about/palliative-care/
